

(Translation)

2069/041

10 June 2026

Subject: Invitation to the Joint Shareholders' Meeting between the Shareholders of Banpu Power Public Company Limited and the Shareholders of Banpu Public Company Limited

To: Shareholders of Banpu Power Public Company Limited

- Enclosure 1.**
1. Draft Objectives of NewCo
 2. Draft Memorandum of Association of NewCo
 3. Draft Articles of Association of NewCo
 4. Information of the Nominated Individuals to be the Directors of NewCo
 5. Information of the Proposed Auditors of NewCo
 6. Governing Rules for the Joint Shareholders' Meeting
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 - 7.1 The identification document and proxy
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 11. Information of the Company's Independent Directors who represent to be a proxy at the Joint Shareholders' Meeting

The Meeting of the Board of Directors of Banpu Power Public Company Limited (the “**Company**”) No. 5/2026 (the “**Board of Directors' Meeting**”) held on 22 May 2026 has resolved to approve to propose to the Joint Shareholders' Meeting between the shareholders of the Company and the shareholders of Banpu Public Company Limited (“**BANPU**”) (the “**Joint Shareholders' Meeting**”) to consider and approve matters related to the new company (“**NewCo**”) to be established as a result of the amalgamation between the Company and BANPU (the “**Amalgamation**”) pursuant to Section 148 of the Public Limited Companies Act B.E. 2535 (1992) (as amended) (the “**PLCA**”).

Therefore, the Board of Directors' Meeting has resolved to convene the Joint Shareholders' Meeting between the shareholders of the Company and the shareholders of BANPU on **Tuesday, 21 July 2026 at 13.30 hours** by means of an electronic meeting (E-Meeting) to consider the following agendas:

1. To consider and approve the name of NewCo

Fact and Reason In compliance with Section 148 of the PLCA, the Joint Shareholders' Meeting shall consider and approve the name of NewCo for which a new name or the former name of any one of the amalgamating companies may be used. In this regard, the name of NewCo being proposed to the Joint Shareholders' Meeting to consider and approve is:

Name in Thai : บริษัท บ้านปู จำกัด (มหาชน)

Name in English : Banpu Public Company Limited

Board's Opinion The Board of Director deems it appropriate to propose to the Joint Shareholders' Meeting to consider and approve the name of NewCo as proposed above.

Voting Requirement This agenda shall be approved by the majority of votes of the shareholders of the Company and the shareholders of BANPU attending the Joint Shareholders' Meeting pursuant to Section 149 of the PLCA.

2. To consider and approve the objectives of NewCo

Fact and Reason In compliance with Section 148 of the PLCA, the Joint Shareholders' Meeting shall consider and approve the objectives of NewCo. The objectives of NewCo being proposed to the Joint Shareholders' Meeting to consider and approve consists of 27 clauses, as detailed in the draft Objectives of NewCo (Enclosure 1).

In addition, in order to facilitate the convenience and smooth registration of NewCo's objectives, it is deemed appropriate to propose to the Joint Shareholders' Meeting to consider and approve to authorise the authorised directors of NewCo and/or the person(s) designated by the authorised directors of NewCo with the power and authority to undertake any action in connection with the registration of NewCo's objectives, including signing the applications or other documents in relation to the above registration, contacting or filing the applications or relevant documents to the Ministry of Commerce or any other relevant authority, determining, amending, supplementing and/or modifying the applications or statements therein in relation to NewCo's objectives as deemed appropriate or as necessary to comply with the laws, rules, regulations and interpretations of the relevant government authorities, as well as to comply with the recommendations or orders of the public companies registrar or competent officers, including undertaking any other necessary and appropriate action to ensure completion of the registration of NewCo's objectives.

Board's Opinion The Board of Director deems it appropriate to propose to the Joint Shareholders' Meeting to consider and approve the objectives of NewCo, as well as the authorisation of the authorised directors of NewCo and/or the person(s) designated by the authorised directors of NewCo with the power and authority to undertake any action in connection with the registration of NewCo's objectives as proposed above.

Voting Requirement This agenda shall be approved by the majority of votes of the shareholders of the Company and the shareholders of BANPU attending the Joint Shareholders' Meeting pursuant to Section 149 of the PLCA.

3. To consider and approve the registered capital, number of shares, par value and paid-up capital of NewCo

Fact and Reason In compliance with Section 148 of the PLCA, the Joint Shareholders' Meeting shall consider and approve the capital of NewCo, of which the amount shall not be less than the sum of the paid-up capital of the amalgamating companies.

In this regard, the paid-up capital of the Company and BANPU are as follows:

- (a) Banpu Power Public Company Limited has paid-up capital of Baht 30,477,317,000.
- (b) Banpu Public Company Limited has paid-up capital of Baht 10,018,902,730.

Therefore, the registered capital, paid-up capital, number of shares, and par value of NewCo being proposed to the Joint Shareholders' Meeting to consider and approve are as follows:

Registered capital	Baht 40,496,219,730
Paid-up capital	Baht 40,496,219,730
Ordinary shares	4,049,621,973 shares
Par value	Baht 10 per share

Board's Opinion The Board of Director deems it appropriate to propose to the Joint Shareholders' Meeting to consider and approve the registered capital, number of shares, par value and paid-up capital of NewCo as proposed above.

Voting Requirement This agenda shall be approved by the majority of votes of the shareholders of the Company and the shareholders of BANPU attending the meeting pursuant Section 149 of the PLCA.

4. To consider and approve the allocation of shares in NewCo

Fact and Reason In compliance with Section 148 of the PLCA, the Joint Shareholders' Meeting shall consider and approve the allocation of shares in NewCo to the shareholders of the Company and the shareholders of BANPU.

In this regard, the allocation of shares in NewCo to be proposed to the Joint Shareholders' Meeting are detailed as follows:

- (a) The ordinary shares of NewCo amounting to 4,049,621,973 shares, with a par value of Baht 10 per share, shall be allocated to the shareholders of the Company and the shareholders of BANPU in accordance with the following swap ratios as approved by the shareholders' meeting of the Company and BANPU:
 - (1) 1 existing share in the Company for 0.80208 shares in NewCo. (This ratio is calculated by excluding the Company's shares held by BANPU. The allocation of NewCo shares to the shareholders of the Company will be made to each Company's shareholder, except for BANPU); and
 - (2) 1 existing share in BANPU for 0.38242 shares in NewCo.
- (b) The shareholders of the Company will be allocated with NewCo shares based on the numbers of the Company's shares held by each shareholder, at the above swap ratio. However, the shareholders of the Company who shall be entitled to receive the allocation of shares in NewCo must be the shareholders of the Company whose names appear in the Company's share register as at 21 July 2026, which is the book closing date for the purpose of determining the list of shareholders who are entitled to receive the allocation of shares in NewCo.

In this regard, BANPU, in its capacity as a shareholder of the Company, will also receive the allocation of shares in NewCo in accordance with the above basis, equally with all other shareholders of the Company. However, as BANPU will cease to exist as a juristic person following completion of the Amalgamation, the shares in NewCo to be allocated to BANPU in its capacity as the shareholder of the Company, will be directly allocated to the shareholders of BANPU, in proportion to the number of shares held by each such shareholder in BANPU. The swap ratio set out above has already reflected BANPU's shareholding in the Company.

- (c) The shareholders of BANPU will be allocated with NewCo shares based on the numbers of BANPU's shares held by each shareholder, at the above swap ratio. However, the shareholders of BANPU who shall be entitled to receive the allocation of shares in NewCo must be the shareholders of BANPU whose names appear in BANPU's share register as at 21 July 2026, which is the book closing date for the purpose of determining the list of shareholders who are entitled to receive the allocation of shares in NewCo.
- (d) Shareholders of the Company holding shares through Thai NVDR Company Limited who will be entitled to be allocated with NewCo shares must hold such shares under NVDR as at 21 July 2026, which is the book closing date for the purpose of determining the list of shareholders who are entitled to receive the allocation of shares in NewCo.
- (e) In allocating the shares in NewCo to the shareholders of the Company and BANPU, if there is a fraction of a share which is greater than or equal to 0.5 share as a result of the calculation in accordance with the above share allocation ratio, such fraction will be rounded up to 1 share, but if a fraction of a share is less than 0.5 share, such fraction will be disregarded. In such case, NewCo will pay cash compensation to the shareholders of the Company and BANPU for the disregarded fraction of share at a price to be determined (the "**Compensation Per Share**").

In this regard, such Compensation Per Share will be based on the price per share of NewCo shares calculated from the market value of BANPU plus approximately 8.93¹ per cent of the market value of the Company, divided by the total number of issued and outstanding shares of NewCo. For the purpose of such calculation, the market value of each of the Company and BANPU shall be calculated based on the volume weighted average price of each company during the period of 7 trading days (i.e. 8 to 16 July 2026) prior to the first day on which the Stock Exchange of Thailand (the "**SET**") posts the SP sign (i.e. 17 July 2026) multiplied by the total number of shares of each company (the Company and BANPU). The Compensation Per Share will be paid by NewCo to the shareholders affected by the disregarded fractions of shares within 14 business days from the date of registration of the Amalgamation.

- (f) In order for the registered and paid-up capital of NewCo to consist of ordinary shares in the number and at the par value specified above in Agenda 3, the Company's Board of Directors deemed it appropriate that Mr. Sinon Vongkusolkrit be the share balancer ("**Share Balancer**") for the rounding of shares and either pay compensation to, or receive compensation from, NewCo in connection with such share balancing as detailed below:
 - (1) In the event that the total number of issued and outstanding shares of NewCo, calculated based on the swap ratio and following the rounding process, exceeds the specified amount above, NewCo will allocate fewer shares to the Share Balancer to ensure that the total number of issued and outstanding shares of NewCo equals the specified amount. In such case, NewCo will pay compensation to the Share Balancer for the fewer shares allocated to the Share Balancer, multiplied by the Compensation Per Share of NewCo.
 - (2) In the event that the total number of issued and outstanding shares in NewCo, calculated based on the swap ratio and following the rounding process, is less than the specified amount above, NewCo will allocate additional shares to the Share Balancer to ensure that the total number of issued and outstanding shares in NewCo equals the specified amount. In such

¹ The approximate 8.93 per cent is the percentage of shareholding in the Company held by shareholders other than BANPU, while BANPU holds 2,775,659,603 shares (equivalent to approximately 91.07 per cent of the total issued and outstanding shares in the Company).

case, the Share Balancer will pay for the additional shares allocated to the Share Balancer at the Compensation Per Share of NewCo, which is the same price payable to the shareholders for the disregarded shares, multiplied by the number of additional shares allocated to the Share Balancer.

However, to the extent that the Share Balancer is unable to perform his duties for any reason, the Board of Directors may propose or arrange for any other person to perform such duties in his place, and authorise the Chief Executive Officer and/or the person(s) designated by the Chief Executive Officer to have the power and authority to undertake any necessary and appropriate actions to procure or appoint any other person to act as the Share Balancer.

Furthermore, for convenience and smooth in the allocation of ordinary shares in NewCo and the payment of compensation in connection with the share balancing, it is deemed appropriate to propose the Joint Shareholders' Meeting to consider and approve to authorise the authorised directors of the Company, BANPU or NewCo, or the person(s) designated by the authorised directors of the Company, BANPU or NewCo, with the power and authority to perform any actions relating to the determination, amendment or change of any details regarding the allocation of ordinary shares in NewCo, as well as the power and authority to undertake any necessary acts with relevant authorities, including Thailand Securities Depository Co., Ltd. (TSD), the SET and the Ministry of Commerce, to ensure successful completion of the allocation of ordinary shares in NewCo in accordance with relevant laws and regulations.

Board's Opinion The Board of Director deems it appropriate to propose to the Joint Shareholders' Meeting to consider and approve the allocation of shares in NewCo, as well as the authorisation of the authorised directors of the Company, BANPU, or NewCo and/or the person(s) designated by the authorised directors of the Company, BANPU, or NewCo with the power and authority to undertake any action in connection with the allocation of NewCo's shares as proposed above.

Voting Requirement This agenda shall be approved by the majority of votes of the shareholders of the Company and the shareholders of BANPU attending the Joint Shareholders' Meeting pursuant to Section 149 of the PLCA.

5. To consider and approve the Memorandum of Association of NewCo

Fact and Reason In compliance with Section 148 of the PLCA, the Joint Shareholders' Meeting shall consider and approve the Memorandum of Association of NewCo. In this regard, the Memorandum of Association of NewCo being proposed to the Joint Shareholders' Meeting to consider and approve is set out in the draft Memorandum of Association of NewCo (Enclosure 2).

In addition, in order to facilitate the convenience and smooth registration of NewCo's Memorandum of Association, it is deemed appropriate to propose to the Joint Shareholders' Meeting to consider and approve to authorise the authorised directors of NewCo and/or the person(s) designated by the authorised directors of NewCo with the power and authority to undertake any action in connection with the registration of NewCo's Memorandum of Association, including signing the applications or other documents in relation to the above registration, contacting or filing the applications or relevant documents to the Ministry of Commerce or any other relevant authority, determining, amending, supplementing and/or modifying the applications or statements therein in relation to NewCo's Memorandum of Association as deemed appropriate or as necessary to comply with the laws, rules, regulations and interpretations of the relevant government authorities, as well as to comply with the recommendations or orders of the public companies registrar or competent officers, including undertaking any other necessary and appropriate action to ensure completion of the registration of NewCo's Memorandum of Association.

Board's Opinion The Board of Director deems it appropriate to propose to the Joint Shareholders' Meeting to consider and approve the Memorandum of Association of NewCo, as well as the authorisation of the

authorised directors of NewCo and/or the person(s) designated by the authorised directors of NewCo with the power and authority to undertake any action in connection with the registration of NewCo's Memorandum of Association as proposed above.

Voting Requirement This agenda shall be approved by the majority of votes of the shareholders of the Company and the shareholders of BANPU attending the Joint Shareholders' Meeting pursuant to Section 149 of the PLCA.

6. To consider and approve the Articles of Association of NewCo

Fact and Reason In compliance with Section 148 of the PLCA, the Joint Shareholders' Meeting shall consider and approve the Articles of Association of NewCo. The Articles of Association of NewCo being proposed to the Joint Shareholders' Meeting to consider and approve consists of 57 clauses, as detailed in the draft Articles of Association of NewCo (Enclosure 3).

In addition, in order to facilitate the convenience and smooth registration of NewCo's Articles of Association, it is deemed appropriate to propose to the Joint Shareholders' Meeting to consider and approve to authorise the authorised directors of NewCo and/or the person(s) designated by the authorised directors of NewCo with the power and authority to undertake any action in connection with the registration of NewCo's Articles of Association, including signing the applications or other documents in relation to the above registration, contacting or filing the applications or relevant documents to the Ministry of Commerce or any other relevant authority, determining, amending, supplementing and/or modifying the applications or statements therein in relation to NewCo's Articles of Association as deemed appropriate or as necessary to comply with the laws, rules, regulations and interpretations of the relevant government authorities, as well as to comply with the recommendations or orders of the public companies registrar or competent officers, including undertaking any other necessary and appropriate action to ensure completion of the registration of NewCo's Articles of Association.

Board's Opinion The Board of Director deems it appropriate to propose to the Joint Shareholders' Meeting to consider and approve the Articles of Association of NewCo, as well as the authorisation of the authorised directors of NewCo and/or the person(s) designated by the authorised directors of NewCo with the power and authority to undertake any action in connection with the registration of NewCo's Articles of Association as proposed above.

Voting Requirement This agenda shall be approved by the majority of votes of the shareholders of the Company and the shareholders of BANPU attending the Joint Shareholders' Meeting pursuant to Section 149 of the PLCA.

7. To consider and approve the appointment of the directors of NewCo

Fact and Reason In compliance with Section 148 of the PLCA, the Joint Shareholders' Meeting shall consider and approve the appointment of directors of NewCo. In this regard, the nominated candidates to be the directors of NewCo, totaling 13 individuals, are as follows:

- | | | |
|-----|--------------------------------|----------------------|
| (1) | Mr. Chanin Vongkusolkit | Director |
| (2) | Mr. Teerana Bhongmakapat | Independent Director |
| (3) | Mr. Piriya Khempon | Independent Director |
| (4) | Mr. Pichai Dusdeekulchai | Independent Director |
| (5) | Mr. Teerapat Sanguankotchakorn | Independent Director |

(6)	Mrs. Watanan Petersik	Independent Director
(7)	Mr. Anon Sirisaengtaksin	Director
(8)	Mr. Buntoeng Vongkusolkit	Director
(9)	Mr. Metee Auapinyakul	Director
(10)	Mr. Ongart Auapinyakul	Director
(11)	Mr. Verajet Vongkusolkit	Director
(12)	Mr. Sarayuth Saengchan	Director
(13)	Mr. Sinon Vongkusolkit	Director

In this regard, the above individuals nominated for appointment as directors of NewCo possess all the qualifications and do not have any prohibited characteristics pursuant to the PLCA, the Securities and Exchange Act B.E. 2535 (1992) (as amended), and other relevant regulations. In addition, the individuals nominated for appointment as the independent directors of NewCo possess the qualifications as required under the laws relating to the requirements on independent directors, are able to provide opinions independently, and comply with the relevant criteria. The details of such nominated individuals are set out in Information of the Nominated Individuals to be the Directors of NewCo (Enclosure 4).

Board's Opinion The Board of Director deems it appropriate to propose to the Joint Shareholders' Meeting to consider and approve the appointment of the directors of NewCo as proposed above.

Voting Requirement This agenda shall be approved by the majority of votes of the shareholders of the Company and the shareholders of BANPU attending the Joint Shareholders' Meeting pursuant to Section 149 of the PLCA.

8. **To consider and approve the authorised directors of NewCo**

Fact and Reason In compliance with Section 148 of the PLCA, the Joint Shareholders' Meeting shall consider and approve other matters necessary for the Amalgamation. In this regard, it is deemed appropriate to propose to the Joint Shareholders' Meeting to consider and approve the authorised directors of NewCo, who can sign to bind NewCo as follows:

“Any two of the following four directors, Mr. Chanin Vongkusolkit or Mr. Metee Auapinyakul or Mr. Ongart Auapinyakul or Mr. Sinon Vongkusolkit, jointly sign together with the company's seal affixed.”

Board's Opinion The Board of Director deems it appropriate to propose to the Joint Shareholders' Meeting to consider and approve the appointment of the authorised directors of NewCo as proposed above.

Voting Requirement This agenda shall be approved by the majority of votes of the shareholders of the Company and the shareholders of BANPU attending the Joint Shareholders' Meeting pursuant to Section 149 of the PLCA.

9. **To consider and approve the determination of the directors' remuneration of NewCo**

Fact and Reason In compliance with Section 148 of the PLCA, the Joint Shareholders' Meeting shall consider and approve other matters necessary for the Amalgamation. In this regard, it is deemed appropriate to propose to the Joint Shareholders' Meeting to consider and approve the remuneration of the Board of Directors and the subcommittees of NewCo with details as follows:

Details of Remuneration	Baht
1. Board of Directors' Remuneration 1.1 Monthly compensation - Payable on a monthly basis (Baht/month) <ul style="list-style-type: none"> - Chairman 99,390 - Vice Chairman 87,920 - Non-executive directors 76,450 - Executive directors 76,450 	
1.2 Board Meeting Allowance - Payable on a per-meeting basis only upon attendance (Baht/meeting) <ul style="list-style-type: none"> - Chairman 49,700 - Vice Chairman 43,960 - Non-executive directors 38,225 	
2. Audit Committee Meeting Allowance - Payable on a per-meeting basis, only upon attendance (Baht/meeting) <ul style="list-style-type: none"> - Chairman 59,630 - Other directors 45,870 	
3. Meeting allowances for the Corporate Governance and Nomination Committee / the Compensation Committee / the Environment, Social and Governance Committee and the other committees which may be appointed by the Board of Directors if deemed necessary - Payable on a per-meeting basis, only upon attendance (Baht/meeting) <ul style="list-style-type: none"> - Chairman 49,700 - Other directors 38,225 	
4. Director Remuneration (Bonus)	one per cent of the dividend payable to the shareholders

In addition to the above remuneration, each Director will receive other benefits, including annual medical check-up fee of Baht 50,000, and fees for attending seminars held by the Thai Institute of Directors Association (IOD) and other related institutions in accordance with NewCo's rules.

Board's Opinion The Board of Director deems it appropriate to propose to the Joint Shareholders' Meeting to consider and approve the remuneration of the directors of NewCo as proposed above.

Voting Requirement This agenda shall be approved by the vote of not less than two-thirds of the total votes of the shareholders of the Company and the shareholders of BANPU attending the Joint Shareholders' Meeting pursuant to Section 90 of the PLCA.

10. To consider and approve the appointment of the auditors and determination of the audit fees of NewCo

Fact and Reason In compliance with Section 148 of the PLCA, the Joint Shareholders' Meeting shall consider and approve other matters necessary for the Amalgamation. In this regard, it is deemed appropriate

to propose to the Joint Shareholders' Meeting to consider and approve the appointment of the following auditors of Pricewaterhouse Coopers ABAS Ltd. ("PwC") to be the auditors of NewCo for the fiscal year ended 31 December 2026 (i.e. the accounting period commencing from the Amalgamation registration date and ending on 31 December 2026) and the determination of the audit fees, as detailed below:

1. Appointment of the following auditors of PwC to be the auditor of NewCo:

(1)	Ms. Amornrat Pearmpoonvatanasuk	Certified Public Accountant No.	4599
(2)	Ms. Rodjanart Banyatananusard	Certified Public Accountant No.	8435
(3)	Mr. Pongthavee Ratanakoses	Certified Public Accountant No.	7795
(4)	Mr. Boonrueng Lerdwisewit	Certified Public Accountant No.	6552

Either one of the above auditors are authorised to singly act as the auditors and give opinions on the financial statements of NewCo. In the absence of the above auditors, PwC is authorised to appoint one other Certified Public Accountant within PwC to carry out the work.

2. Determination of the audit fees of NewCo for the fiscal year ended 31 December 2026 in the amount of Baht 2,520,000, excluding the audit fee for the Pro Forma financial statements, audit fee for transactions as of the Amalgamation date and other services in relation to the Amalgamation.

In this regard, PwC and the auditors named above are auditors approved by the Office of the Securities and Exchange Commission and do not have any relationship with or interest in NewCo, its subsidiaries, executives, major shareholders of NewCo, or persons related to such persons in any manner that would affect their independent performance of duties. Further information relating to the proposed auditors of NewCo is set out in the Information of the Proposed Auditors of NewCo (Enclosure 5).

Board's Opinion The Board of Director deems it appropriate to propose to the Joint Shareholders' Meeting to consider and approve the appointment of the auditors and determination of the audit fees of NewCo as proposed above.

Voting Requirement This agenda shall be approved by the majority of votes of the shareholders of the Company and the shareholders of BANPU attending the Joint Shareholders' Meeting pursuant to Section 149 of the PLCA.

11. To consider other necessary business relating to the amalgamation (if any)

This Joint Shareholders' Meeting is a crucial step in considering the establishment of the new company resulting from the amalgamation, marking a significant milestone in enhancing business potential and driving long-term value for shareholders. The meeting requires the attendance of shareholders holding not less than 50 per cent of the total issued shares of each company to constitute a quorum, and resolutions must be approved by at least a majority vote of the shareholders attending the meeting. The Company therefore cordially invites you to attend or appoint a proxy to vote on your behalf to ensure the transaction moves forward as planned. The Company will open registration for attending the Joint Shareholders' Meeting from 10 July 2026 at 8.30 hours, and will close registration on 21 July 2026 upon the conclusion of the meeting.

Shareholders who wish to attend the Joint Shareholders' Meeting via an electronic means (E-Meeting), please follow the Guidelines for attending the Joint Shareholders' Meeting through Electronic Media (Enclosure 7).

If any shareholders are not convenient to attend the meeting, you may authorise another person as your proxy to attend the meeting and cast vote on your behalf by completing and signing the proxy form (Enclosure 10), and please select one of the forms provided. For convenience, the Company recommends that you appoint an independent director to attend the meeting and cast vote on your behalf. Information on the Company's

independent directors who are proposed to act as proxy at the Joint Shareholders' Meeting is set out in Enclosure 11.

In this regard, the Board of Directors' Meeting has authorised the Chief Executive Officer and/or any person(s) designated by the Chief Executive Officer with the power and authority to determine, amend, or take any other actions in connection with the convening of the Joint Shareholders' Meeting. To the extent that there are any changes to the date, time, venue, or format of the meeting, the meeting agenda, or any other details relating to the Joint Shareholders' Meeting, the Company will announce such information via the disclosure system of the SET and/or via the Company's website, including through any other available channels, for shareholders' information in advance.

Sincerely yours,

-Signature-

(Associate Professor Dr. Naris Chaiyasoot)
Chairman of the Board